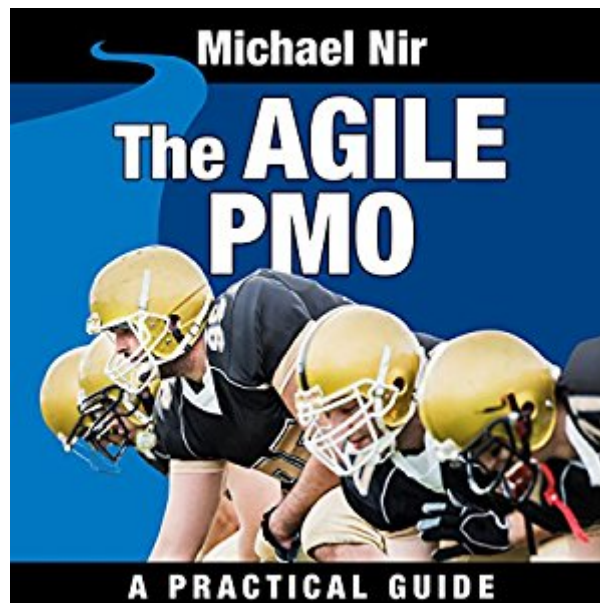




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The Agile PMO: Leading The Effective, Value Driven, Project Management Office



Synopsis

Join me on the journey to delivering value! Transforming centralized portfolio management, embedded in the PMO, can truly impact the product delivery and project management organization. This is a journey to rethink our preconceptions of what a PMO is to what it must become! A PMO creates value when, and only when, it enables educated, fact-based decisions regarding resource allocation across projects, programs, and portfolios. If, subsequent to one year of inception, the PMO cannot provide an up-to-date, accurate view of resource allocation, then it has failed in the single most important role that a PMO has in the organization. A PMO creates value by helping the organization decide where to invest its resources for the optimal return on investment (ROI). Tools, methodology, techniques, and processes are all nice to have, but they do not constitute an objective by themselves. Value-driven PMOs genuinely understand that they must continuously create, refine, and update the mapping of resource allocation in an organization. This is, of course, easier said than done, and most PMOs fall short of being able to produce such a representation. Once the PMO understands what value is and the role it plays in creating value, this book provides a framework to help it transform into a value driven and agile PMO by implementing four steps: Elimination of waste Selection and opportunity prioritization Allocating resources Agile leadership

Book Information

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Customer Reviews

Too much a rehash of so-called "best practices," which in fact, could be used with any other activity

and/or change initiative. Nothing new...As other reviewers have also pointed out, not much depth and/or totally lacking in substance. I do begin to wonder where the 5- and 4-star reviews come from...Moreso, the use of "Agile" in the title? There is nothing "Agile" about what he has written, if you take it from the perspective of the Agile Methodology/SCRUM, etc. After the last page, I felt like being a victim of a "bait-and-switch."In summary, I was hoping to find some PMO-specific best practices, processes, methodologies, templates, etc. that I could leverage in my work. The title of the book is very misleading, and unfortunately came out feeling empty-handed...

Great book that concisely shows you how to build a PMO that truly delivers in a timely fashion.

Too basic and lacks practical advice. If you'd never run aPMO it may have something interesting to say.

This PMO guide is useful in the way I describes the value driven PMO, it is written in a well understood language and highlights the important implementation faults to avoid. I highly recommend it to anyone that handles PMO implementations.

Great!

I wasn't originally looking for this book nor the topic, but when I noticed the book I was curious and purchased to read. The book was a quick read but was on point with my experiences as to why many PMO's have typically failed. Which included becoming too focused on the methodology, passing papers, and not really delivering value. However, instead of focusing in on the failures, Michael provides insights into how to implement and structure a successful PMO focusing on business outcomes and value.

This book provided good insight into various concepts that surround the establishment of a successful, effective PMO. But ultimately, I was disappointed at the depth of the material and the number of grammatical errors, which prevented this book from fulfilling its potential. The positives that I found include:- "Kotter's 8-Step Change Model for Successful Transformational Change"- Mission of the PMO The section that describes guidelines for Agile PMO, while useful, was light on detail and did not cover the one scenario that I was looking for: small/mid-sized companies. The author does not appear to have a strong grasp of agile principles. In one statement "Time boxing is

great as long as you are flexible to changing the durations of the time box if necessary.", the author oversimplifies and does not explain what he meant by this, and why this is considered "best practice" in his mind. Changing the duration of the timebox can create chaos that disrupts the project. Also, there were only 10 pages or so of content related to "Agile PMO"

The value driven PMO is a very useful concept, seen also elsewhere, in this book the practical steps for achieving it, or rather the steps that one should avoid, are outlined as well. The case studies illuminate

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